



**THE INSTITUTE OF
Company Secretaries of India**

भारतीय कम्पनी सचिव संस्थान

IN PURSUIT OF PROFESSIONAL EXCELLENCE

Statutory body under an Act of Parliament

(Under the jurisdiction of Ministry of Corporate Affairs)

ICSI:FR:SG-2025

25th November, 2025

Dear Member,

Subject: Feedback Questionnaire for ICSI Strategic Action Plan 2026-2030

As India progresses toward the transformative Viksit Bharat 2047 vision, Company Secretaries (CS) are poised to be central architects in steering a dynamic \$30 trillion economy through complex global challenges. This ambitious framework demands that professionals be the growth drivers across diverse sectors-including the burgeoning service sector. Equally critical will be tackling challenges such as climate change with strong sustainability reporting and ESG disclosures, while keeping upskilled with emerging financial trends such as insights-driven decision-making, increased financial transparency, and market volatility. Some other key responsibilities include integrating new Labour Codes across industrial sectors while ensuring ease of doing business and digital compliances.

In this multi-pronged era, CS will be strategic advisors, encouraging ethical governance and facilitating effective implementation of reforms critical to India's sustainable and inclusive growth.

The CS profession, with its rich heritage, has carved a special place for itself in the corporate world. However, in an increasingly competitive marketplace shaped by technological advancement, the profession needs to continuously evolve to fulfil the aspiration of different stakeholders. In this backdrop, **the ICSI has constituted a “Strategic Group-ICSI Ascend” to develop and recommend a five-year Strategic Action Plan (2026-30) for the Institute.**

For this purpose, your inputs are solicited on anonymous basis to ascertain genuine feedback on various aspects covered in the questionnaire. We request you to fill-up the questionnaire available at the link: <https://forms.office.com/r/n6d4tFKDGf> latest by 2nd December, 2025.

We are sure that your feedback and suggestions will pave the way in charting out a road map and strategic blueprint for the profession particularly in next five years.

Looking forward to your valuable participation in this initiative.

Regards,

Team ICSI