

THE INSTITUTE OF Company Secretaries of India भारतीय कम्पनी सचिव संस्थान

JRSUIT OF PROFESSIONAL EXCELLENCE bry body under an Act of Parliament r the jurisdiction of Ministry of Corporate Affairs)

Vision

"To be a global leader in promoting good corporate governance"

Motto

सत्यं वद। धर्मं चर। इव्हार the truth. abide by the law.

Mission

"To develop high calibre professionals facilitating good corporate governance"

5th ICSI Board Mentorship Programme

8th to 11th January, 2026 🙎 Jaisalmer, Rajasthan

















Message From PRESIDENT'S DESK

Dear Professional Colleague,

It has become a norm and culture that the ICSI through the Institute of Governance Professionals of India organizes its Board Mentorship Programme in one of the most scenically bestowed cities of the country. And once the plans are set, I am allocated with the responsibility of urging each one of you to join us in sharing our journey, as we together learn the finer traits of decision making, for fostering sustainability and creating a better world.

As I pen this invite, the festival of lights is spreading happiness, smiles, and laughter in our lives and across the nation... The 5th edition of the ICSI Board Mentorship Programme being scheduled to be held during January 08-11, 2026 in the heart of the Thar Desert, would accord us a moment perfectly opportune to feel the fervour again together and celebrate the New Year in the 'Golden City' of 'Jaisalmer', all while sharing experiences, learnings, thoughts, opinions, and a lot much more...

One of the prime aspects of the ICSI Board Mentorship Programme that accord it the much-likened uniqueness is the fact that none of these editions have been curated with an assembly line approach but each one has been compiled some of the renowned experts in the arena and with topics hand picked to suit the ongoing industry requirements.

The purpose has been simple yet deep rooted in the soils of governance - to share the journey of corporate growth, of strategic decision making, of environmental analysis and of making the nation Viksit Bharat - together.

The destination, the timing, the intent - all perfectly set...

So what are you waiting for... Come join us, and when you do, do it with your professional families - your Directors and Managers, young and old...

For as they say,

"The spirit of celebration and togetherness is a great source of inspiration".

Warm regards,

(CS Dhananjay Shukla)
President, The Institute of Company Secretaries of India
Director, Institute of Governance Professionals of India





Institute of Governance Professionals of India (IGPI) is an ICSI initiative for nurturing governance and sustainability. The Company intends to take forward its purpose to generate, spread and impart knowledge, directly or in association with person(s) having similar objects or engaged in similar activities by way of Research, Publications, Training and Education. The areas of focus of these activities include Corporate Laws, Governance, Management, Business Sustainability and CSR, Capital and Financial Markets, Economic Laws and Policies, Information and Control Systems and Allied Disciplines.





The Institute of Company Secretaries of India (ICSI) is a premier professional body, established under an Act of Parliament (The Company Secretaries Act, 1980), to regulate and develop the profession of Company Secretaries. ICSI functions under the jurisdiction of the Ministry of Corporate Affairs, Government of India. The Institute provides top-quality education to the students of Company Secretaries (CS) Course.

As an inclusive body on the global governance map, the ICSI has been taking various initiatives for the growth and development of the profession as well as contributing to the initiatives of Government of India that have potential to enhance the social-economic growth of the nation.

Headquartered in New Delhi, the ICSI has a nationwide presence with four Regional Offices in New Delhi, Chennai, Kolkata and Mumbai, 73 Chapter Offices spread all across the country and Centre for Corporate Governance, Research and Training (CCGRT) in Mumbai, Hyderabad and Kolkata. The Institute also has six overseas centres at Australia, Canada, Singapore, UAE, UK and USA. With over 75,000 members and around 200,000 students, the ICSI has the largest membership and student base of Company Secretaries in the world.



Who should attend?



Programme Highlights

The aspirations of stakeholders have profoundly transformed the market landscape. It is imperative for directors to comprehend the extent of these changes and to acquire strategies for effectively addressing them. The ICSI Board Mentorship Programme is specifically designed to develop practical, industry-relevant skills that empower individuals to lead and inspire teams in the areas of Corporate Governance and sustainability. This programme aims to enhance leadership capabilities, foster personal resilience, improve risk management expertise, cultivate cross-functional competencies, and strengthen strategic thinking skills. By doing so, it equips participants to adeptly navigate the complexities and challenges of the contemporary corporate environment.



TENTATIVE PROGRAMME SCHEDULE



MODULE I

Secretarial Standard-1 (SS-1): Meetings of the Board of Directors
Ensuring Legal Compliance and Best Practices under SS-1: Director's
Perspective

Mock Board Meetings

- Conducting mock board meeting following SS-1: Best Practices
- Drafting of Minutes and Resolutions Practical Aspects

MODULE II

Board Evaluation and Its Impact

- Legal and Regulatory Framework Governing Board Evaluation in India
- Key Performance Areas and Indicators in Board Evaluation
- Linking Board Evaluation with Organizational Performance
- Challenges and Best Practices in Implementing Board Evaluation





MODULE III

Reading of the Financial Statement & Reports

(From the perspective of Independent Director)

- Reading and Interpreting the Balance Sheet
- Analyzing the Profit and Loss Statement: Understand Performance
- Insights on Notes to Accounts, Auditor's Report, and Director's Report
- Understanding the Red Flags in Financial Statements

CSR: Roles and Responsibilities of the Board

- Implementation of CSR by the Board: Issues & Challenges
- Global Perspectives and Best Practices in CSR

MODULE IV

IBC-Introduction & Applicability

(From the perspective of Independent Director)

- Roles and Responsibilities of Directors in the process of corporate revival
- Challenges and Emerging Issues in the Implementation of IBC
- Case Studies: Learning from Landmark IBC Resolutions

Corporate Restructuring-Changing Dimension

- Legal and Regulatory Framework Governing Corporate Restructuring in India
- Role of the Board of Directors and Professionals in Corporate Restructuring
- Case Studies: Successful Corporate Restructuring in India

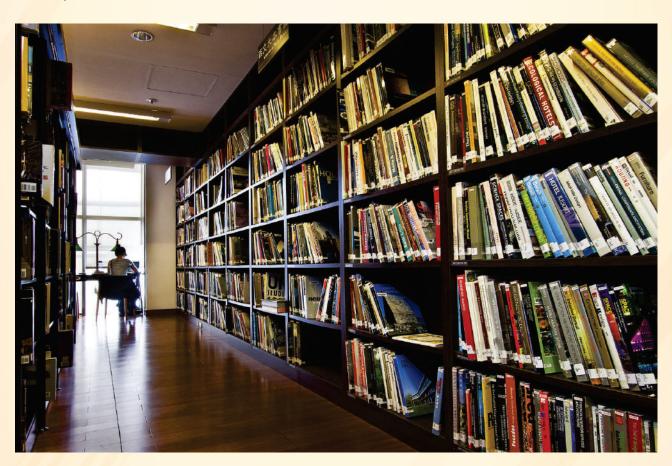




Publications forming part of Kit

- o Chartered Secretary for 1 Year
- o SS-1 (Secretarial Standard on Meetings of the Board of Directors)
- o SS-2 (Secretarial Standard on General Meetings)
- o ICSI Guiding Principles on Stewardship
- o Guidance Note on Meeting of the Board of Directors
- o Guidance Note on Related Party Transaction
- o Guidance Note on Report of the Board of Directors
- o Guidance Note on Guidance Note on Loan to Directors and Loan, Investment, Issue of Guarantee and Security by Companies (Sections 185 & 186 of the Companies Act, 2013)

- o A Guide to Board Evaluation (updated till 2020)
- o Governance and Compliance Standard on PoSH
- o Corporate Governance: From Compliance to Excellence (Handbook on Best Practices)
- o Handbook on Business Responsibility and Sustainability
- o Guidance Note on Independent Directors
- o Decoding ESG FAQs on ESG and Sustainability
- o Handbook on Corporate Reporting & Disclosures
- o Charter of Board of Directors





Glimpses of ICSI Board Mentorship Programmes



1st ICSI Board Mentorship Programme, Ooty, Tamil Nadu



2nd ICSI Board Mentorship Programme, Port Blair, Andaman & Nicobar Islands



3rd ICSI Board Mentorship Programme, Srinagar, Jammu & Kashmir



4th ICSI Board Mentorship Programme, Kalimpong, West Bengal



Participating Organisations in Past

Banking, Insurannce & Financial Services

- Agriculture Insurance Company of India Limited
- Axis Max Life Insurance Limited
- CreditAccess Grameen Limited
- Dhani Stocks Limited
- HDFC Bank Limited
- IDFC FIRST Bank Limited
- Jammu & Kashmir Bank Limited
- Kotak Mahindra Prime Limited
- LIC Pension Fund Limited
- Piramal Alternatives Private Limited
- Rothschild & Co (India) Private Limited
- Sanford C. Bernstein (India) Private Limited
- STCI Primary Dealer Limited

Pharmaceuticals/ Chemicals

- Meyer Organics Private Limited
- Lanxess Performance Materials (India) Private Limited
- OrBion Pharmaceuticals Private Limited
- Suraj Laboratories Private Limited

Textile

Ventura Textiles Limited

Smart City

Satna Smart City Development Limited

FMCG

- Surya Roshni Limited
- Kothari Products Limited
- Mother Dairy Fruit & Vegetable Private Limited
- The United Nilgiri Tea Estates Company Limited

Healthcare

- Ambuja Neotia Healthcare Venture Limited
- Indian Hospitals Corporation Limited

ΙT

- NTT Global
- Sonata Software Limited

Logistics

- Blue Dart Express Limited
- VRL Logistics Limited

Real Estate

Gera Developmets Private Limited

Security

SIS Limited

Ship Builder

Goa Shipyard Limited

Power, Gas & Energy

- Apraava Energy Limited
- Assam Power Generation Corporation Limited
- Haryana Vidyut Prasaran Nigam Limited
- IHB Limited
- NHPC Limited
- Power Transmission of Uttarakhand
 Limited

Manufacturing/ Engineering/ Others

- Ashapura Group of Industries
- Bradken Inc.
- Flowserve India Controls Private Limited
- Chandan Metal Products Private Limited
- Envalior India Private Limited
- GCC Services India Private Limited
- Head Digital Works Private Limited
- Jakson Limited
- National Jute Manufatures Limited
- National Skill Development Corporation
- Research Now India Private Limited
- Talentsprint Private Limited
- Tower Vision India Private Limited
- Veepee Industries Limited
- York Transport Equipment (India) Private Limited
- Nabard Foundation
- eMudhra
- NAMTECH (An Initiative of ArcelorMittal Nippon Steel India)
- Hero Corporate Service Private Limited
- Bay Forge Private Limited
- Amar Ujala Web Services Private Limited

Tourist Attractions at Jaisalmer, Rajasthan



Jaisalmer Fort



Patwa Ki Haveli



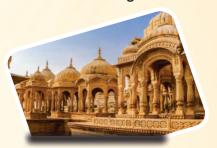
Bada Bagh



Gadisar Lake



Amar Sagar Lake



Vyas Chhatri



Desert Cultural Centre



Nathmal Ji Ki Haveli



Salim Singh Ki Haveli



Laungewala War Memorial



Desert National Park



Jaisalmer War Museum



Jeep Safari



Camel Safari



Delegate Fees and Registration Procedure

Delegate Registration Fee: ₹60000 plus GST (For Residential - Single Occupancy Basis) and ₹55000 plus GST (For Residential - Double Occupancy Twin Sharing Basis)

Spouse and children can also accompany the delegate for nominal additional cost of ₹35000 plus GST per person.

The above fee includes Accommodation, Breakfast, Lunch, Dinner, Morning Tea, Evening Tea, Programme Kit and Sight Seeing.

Free pick and drop facility for the group of delegates at the decided time schedule between Jaisalmer Airport to Desert Valley Resort, Jaisalmer.

Accompanying children must be above 18 years of age.

Registration for the Programme should be through online mode only. Please note that payment will not be accepted through DD, Cash, Cheques etc.

The Institute reserves all rights to make any change in the programme, in case of any unforeseen situation/restriction imposed by Government.

The fee is payable in advance and is non-refundable.

Apply through the online link:

https://stimulate.icsi.edu/RO/Home/delegateportal/344

and submit the complete application.

All registered candidates will receive a confirmation email with programme details.

For any query/ clarification, please contact:

Tel: 011 - 45341034 | Email: mrinal.madhur@icsi.edu

For details, please scan the QR Code



CS Dhananjay Shukla President, The ICSI & Director, IGPI CS Pawan G. Chandak Vice President, The ICSI & Director, IGPI CS Manish Gupta
Former President, The ICSI & Director, IGPI

CS Asish Mohan
Secretary, The ICSI & Director, IGPI

